

1. With a number of long-serving commissioners set to retire, the board will look much different when it convenes next January. What are the top policies you hope the new board pursues? And what kind of voice would you bring to those issues? The responsibility of a commissioner is to bring the issues, needs and concerns of their constituents to the discussions at the county government level. I've been a resident of District 5 for 18 years, so I've witnessed the tremendous growth which has resulted in housing and infrastructure needs. In addition, the demands on township and city resources increase with our growing population. I will be a strong advocate for my constituents and am committed to representing their needs. I am eager to continue to interact with and learn from the residents of Olmsted District 5.

2. Some of the candidates on the ballot in August are well-known names, while others are running a campaign for the first time. What kind of relevant experience and knowledge do you have that best positions you to represent county residents? My experience includes financial management, aligning diverse groups around shared goals, strategic planning and project management. I am eager to understand the needs of residents so that I can represent them in county government discussions. Utilizing my life experiences and skill set, I will bring business acumen, an aptitude for learning and listening and extensive experience in evaluating data and stakeholder input to build programs that serve the diverse needs of our community. I have much to learn about county- managed programs and am eager to engage with residents, community organizations and county employees to build my knowledge base.

3. Please identify one issue in your district that you believe needs to be addressed and, if elected or re-elected, how you would work toward a solution. The infrastructure to support growth in District 5 is a top priority. We must work diligently to get financial support from the state to ensure safe roads and collaborate with our townships to ensure efficient and effective use of resources.

4. Rental costs continue to rise in Olmsted County, as with other parts of the country; while the cost of buying a home remains out of reach for many. What do you view as the county board's role in addressing housing affordability? Data from studies like the Maxfield study needs to be utilized to forecast the housing needs across Olmsted County. There are many programs in place to increase affordable housing options but economic trends and population growth will be a challenge.

5. In 2019, the county purchased the former Seneca property near Graham Park for \$5.6 million. It has since partnered with RAEDI to find a potential developer for the site. What do you hope the future looks like for the 11-acre property? We need to identify and prioritize infrastructure needs that could be met through the development of that property. If that prioritization process identifies the sale of the property as the most viable option, that must be considered. Strategic planning based on the needs of our residents must be foundational to decisions like this. County commissioners need to make decisions that are fiscally responsible and keep the long-term benefits and health of our community in mind at all times.